

ACKNOWLEDGEMENTS

Inaugurals of any sort generally involve far more people than one would initially think. This edited volume, the first to explore the utility of applying competitive strategies to proliferation problems, is no exception.

In addition to the volume's featured authors, *Prevailing in A Well-Armed World* is the result of insights and assistance of at least five others. Principal among these is Andrew Marshall who first suggested the need to develop competitive strategies against key proliferators when I worked in his office in 1989. His continued kind words and counsel have helped maintain the Nonproliferation Policy Education Center's (NPEC's) efforts in this arena. Martin Strmecki of the Smith Richardson Foundation also deserves mention. Mr. Strmecki received his first brief on competitive strategies as an approach to proliferation in 1995. Ever since then he has been a quiet but persistent champion of applying competitive strategies methodology against a variety of proliferation problems.

Fortunately, this volume and the conferences that led up to its publication received additional operational support from Dr. James Smith, Director of the U.S. Air Force's Institute of International Studies, and Colonel Joseph Cerami, Chairman of the U.S. Army War College's Department of National Security and Strategy. Both helped fund this volume, hosted the conferences where the volume's chapters were first presented (and recruited participants), and are currently working with NPEC on a follow-on concerning North Korea. Also, critical in keeping these co-hosted events on track was Dr. Robin Dorff, professor of Political Science at the U.S. Army War College.

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